

210-3575

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Nanking
Corres.
Chen, Y. G.

1940 Jan-Jun

2
1
0
3
5
7
5

0555

January 9, 1940

Dr. J. Horton Daniels
University of Nanking Hospital
Nanking, China

President Y. G. Chen
University of Nanking
Chengtu, Szechuan, China

Dear Dr. Daniels and President Chen,

Let me acknowledge receipt of the following communications from you: - Copy of letter from Dr. Daniels to President Chen under date of November 1; copy of letter from Dr. Daniels to me under date of November 22; President Chen's letter to me under date of November 28.

All these letters deal with the important subject of the University Hospital's finances, and the urgency of the need of additional support from the cooperating Mission Boards. We have gone over these letters with some care, and are making plans to bring this matter to the attention of the Nanking Founders within the near future. A special meeting of the Executive Committee is being called to deal with this and other matters now pending. The next step - that of taking this matter up with the supporting Mission Boards - can be carried through more effectively after the Founders have taken action than could be done if the initiative came from our office alone.

Mr. Parker will take the leadership in calling the Executive Committee together, and will then report to you on the development of our plans and activities from that point.

Very sincerely yours,

B A GARSIDE

BAG:ms

0556

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue New York, N. Y.

INDEXED

January 9, 1940

President Y. G. Chen
University of Nanking
Chengtou, Szechuan, China

Dear Dr. Chen,

I find I have not formally acknowledged receipt of your letter of October 20, and of the other correspondence received about that time dealing with the resignation of Miss Hilda M. Anderson.

The matter of Miss Anderson's resignation is being brought to the attention of the Nanking Executive Committee as soon as the meeting can be called.

We believe that the communication you have sent gives a very fair and sympathetic statement of the situation from the standpoint both of the University and of Miss Anderson. It seems clear that the only course to pursue is to accept Miss Anderson's resignation, with such financial adjustments as are equitable to her and to the institution.

Let me acknowledge also receipt of your letter of November 18. This contains news of activities and developments on the Chengtu campus. We have been sorry to learn that there has been a delay in the construction of the Chemistry Building due to the difficulty of securing building materials. I do hope that it has been possible to go forward with the erection of this building. It would seem very unfortunate if additional temporary buildings had to be put up to take care of the immediate needs, when funds are in hand and construction is in progress on a permanent building designed to meet these same needs.

We have shared your Christmas remembrances with the other members of the office staff. It was a joy to all of us that so many friends of the Colleges responded to their needs with even greater generosity than before, particularly during the Christmas season. Up to to-day we have a little more than US\$111,000 in hand toward our 1939-40 Emergency Fund. This is a better result than we have had at the same date either last year or the year before. But we realize that we still have a difficult task ahead of us to complete the \$250,000 before June 30.

All the group here in the office would wish to join me in sending greetings and good wishes.

Very cordially yours,

0557

學大陵金京南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

INDEXED

UNIVERSITY OF NANKING
CHENGTU, SZECHWAN, CHINA
JAN 10 1940

10th January, 1940

Ack. 3-19-40
JW

Mr. Joseph I. Parker,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

Dear Mr. Parker:

Your letter of November 22 has just reached us and we are very much interested to hear that two members of the student body at Colgate Rochester Divinity School are interested in serving for two years in one of the colleges in China. We hesitate very much to invite these young men to join the University of Nanking under present circumstances. In the first place, we are very seriously crowded and it would be a difficult problem to find places for them to live comfortably, besides the adjustment period for young men coming to China is rather serious and we feel students, who have not completed their work in school in America, might find it very difficult. As a matter of fact we have on the campus a young man, who has just finished his college work and is finding it hard to obtain enough work to pay for his living expenses.

We suppose you have taken up this question with the various theological schools, as it seems to us they would be more interested in having young students from a divinity school than some of the other institutions who do not major in theology. We appreciate having you let us know about these students and hope they may find a place where they can work satisfactorily.

With best wishes,

Sincerely yours,

G. Chen
G. Chen

YGC:MT

0558

2
1
0
3
5
7
5

南京大學
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGDU, Szechwan, China

RECEIVED
UNIVERSITIES
MAR 6 1940
OFFICE

Handwritten notes in the top left corner, including the number "1047" and other illegible scribbles.

Your letter of November 22 has just
reached me and we are very much interested to learn
that two of our students at the student body at
Protestant University School are interested in serving
in the two of the colleges in China.
I believe you would be interested to know that
one of our students of Protestant University School
is in the first place, we are very seriously
concerned that it would be difficult to find
a place for him to live comfortably, because the
country is still in a very unsettled state.
I am sure that you will feel students who have not
completed their work in school in America, might find
it very difficult. As a matter of fact, I have on
the opposite ground, who has finished his
college work and is finding it hard to obtain enough
work to pay for his living expenses.

We suppose you have taken up this
question with the various theological schools, as it
seems to us they would be more interested in having
young students from a divinity school than some of the
other institutions who do not major in theology.
We appreciate having you let us know about these stu-
dents and hope they find a place where they can
work easily.

With best wishes,

Sincerely yours,

Handwritten signature of the President of the University of Nanking.

W. Chen

1047

0559

2
1
0
3
5
7
5

UNIVERSITY OF NANKING
Office of the President
Chengtu Szechwan

18th January, 1940

Ack 5/8/40

Dr. B.A. Garside,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK, N. Y.,
U. S. A.

Dear Dr. Garside:

On December 15 we held a meeting of our Emergency Executive Committee of the Board of Directors and have sent you a copy of the minutes already. There are a few points which I wish to call to your attention concerning the actions that were taken.

My report, which appears in the first section of the minutes, is a brief summary of the conditions in the institution covering the period since the last meeting of this committee. I hope there may be some items that may be of value to you and to the others interested in promotional work for the institution.

You will find attached to the minutes the revised list of special needs for this current year, 1939-1940. When this list was made out we did not know the meaning of the term "special" in the grant for the University of Nanking and, therefore we put in reserve the item of US\$6,000 until we could hear from your office. Since that date we know that it is possible for the field to make use of this item of \$6,000. At a later time in the year we will send you our detailed plan for the use of this amount. The list as presented indicates the way in which we expect to spend the balance of the grant, you will see we estimated the exchange at 12:1 and have listed our most pressing needs for this period. We appreciate very much this special gift which enables us to meet some of the needs of the institution. As you know the cost of living is increasing very rapidly and it is a great problem to know how to arrange for the welfare of our staff. Because of the great need among the families we have made a modest cash subsidy, to be paid to each staff member in January. Lower salaried people will get 50% of one month's salary, and it is arranged on a sliding scale according to the amount of their salary, so the highest paid staff will only receive 20% of one month's salary. You will agree that this is a very modest subsidy, but we felt it would be an expression of our willingness to meet the need today, although we all recognize that it is very difficult to give the staff members sufficient money to meet the increased cost of living. We have made provision in the revised budget to meet the cost of this subsidy.

I wish to express the deep appreciation, not only of the Board of Directors, but of the whole administration and staff of the University for these special gifts which have come to us

0560

from the Associated Boards. A special action was taken regarding our appreciation and I wish to write to you in this more personal way to assure you of the great help this has been to us. It has made the great difference of enabling us to meet some of the needs of the group without going into debt and I feel has had a good deal of influence in keeping the work going along smoothly.

You will have received letters from Miss Priest requesting the full amount of gain in exchange for the year 1938-39 and I wish to endorse the request and to call to your attention action EE-98, which authorizes the request from the Board of Directors. Will you please assure the members of the Finance Committee of the Board of Founders that every effort will be made to use any funds entrusted to us in a very careful way.

The committee took action approving the request sent by Dr. Daniels, asking that the Mission Boards restore their full support. As I have already written to you about this matter I am only calling to your attention the fact that the Committee of the Board of Directors has approved it.

You will find one section in the minutes which is listed "Cooperation in Chengtu" and in it there are accounts of several projects in which we are having a share. It has occurred to me that we have not written to you in detail concerning a fairly large project that has been proposed, for the establishment of a Rural Industrial Cooperative Institute. During the past few years we have been greatly interested in the work that is being started by the Chinese Industrial Cooperatives in China and have tried to help in a small way in promoting this important work. In the reconstruction and development of the West of China, there has been a great need for small-scale industries. There are no large factories in this area and the plan at present is to develop a great many small industries to provide for the needs of the people. When the Chinese Industrial Cooperatives attempted to establish small-scale industries in various parts, particularly in the Northwest, they discovered a very serious problem in not having trained leadership. It has become apparent that one of the great needs for this work is trained leaders, some of college grade but many of middle school grade. At the request of Chinese Industrial Cooperatives the University of Nanking worked out a project for presentation to Dr. M.C. Balfour of the Rockefeller Foundation which would provide for the establishment of an institute to train leaders for this work. The plan is to establish an institute on, or near, the campus, in cooperation with West China Union University and it is hoped that it may remain in West China when the time comes for us to return to our own campus. You may be surprised that we took the initiative but this was due to the fact that we have had more experience in this type of work and Mr. Alley of the Chinese Industrial Coopera-

Dr. Garside - 3

tives was most anxious that we should work out the details, especially as there is no person in West China Union University who felt they had the time to spend on the administrative side of this project. I am enclosing a copy of the project which was presented to the Rockefeller Foundation. There has been no reply and it is not clear whether it will be possible to start this work this spring or not. A special committee has been set up to make preliminary plans for the work and we hope the institute may become a reality by the beginning of another year. I do not believe we shall need any further action from the Board of Founders, but felt that you would be interested to know of this plan, especially if the matter should be forwarded to the Rockefeller Foundation in New York. It is a joint project and not simply for the University of Nanking.

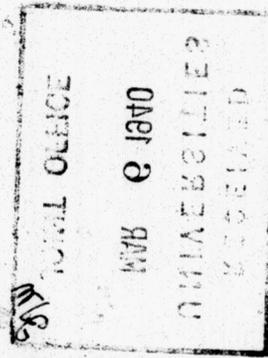
We appreciate very much the time you took to give us so many details concerning the men who received the decorations from the Chinese government. I am very glad to have this information and will share it with others on the campus. You may be assured that we have no intention of appealing to any of the friends in America directly, but only felt it would be a good idea to know which ones were particularly interested in the different institutions. Although we try to send a few letters from China to some of our friends interested in the institution, postage is almost prohibitive for a large mailing list. It will be better to use the system we have used for several letters, in sending them to your office and asking you to have them mailed from there. It is very interesting to have the list of donors to the institution and we appreciate very much the system you have now started, in giving to each institution monthly a list of the donors to our funds. We recognize many old friends among the list and are very glad to know of their continued interest.

With best wishes,

Sincerely yours,

Y. G. Chen
Y. G. Chen

YGC:MT
Enc.



0562

for the University of Nanjing. It is a joint project and not simply
 Foundation in New York. especially if the matter should be forwarded to the Rockefeller
 Board, but felt that you would be interested to know of this plan, believe we shall need any further action from the Board of Foun-
 may become a reality by the beginning of another year. I do not
 to make preliminary plans for the work and we hope the institute
 work this spring or not. A special committee has been set up
 ply and it is not clear whether it will be possible to start this
 presented to the Rockefeller Foundation. There has been no re-
 this project. I am enclosing a copy of the project which was
 felt they had the time to spend on the administrative side of
 cially as there is no person in West China Union University who
 lives was most anxious that we should work out the details, espe-

the list and are very glad to know of their continued interest
 of the donors to our funds. We recognize many old friends among
 have now started, in giving to each institution monthly a list
 to the institution and we appreciate very much the system you
 from there. It is very interesting to have the list of donors
 sending them to your office and asking you to have them mailed
 be better to use the system we have used for several letters, in
 age is almost prohibitive for a large mailing list. It will
 China to some of our friends interested in the institution, post-
 ferent institutions. Although we try to send a few letters from
 ideas to know which ones were particularly interested in the dif-
 friends in America directly, but only felt it would be a good
 be assured that we have no intention of appealing to any of the
 formation and will share it with others on the campus. You may
 from the Chinese government. I am very glad to have this in-
 so many details concerning the men who received the decorations
 We appreciate very much the time you took to give us

With best wishes,

Sincerely yours,

Y. G. Chan
 Y. G. Chan

RECEIVED
 UNIVERSITIES
 MAR 6 1940
 JOINT OFFICE

YGC:MT
 Enc.

January 25, 1940.

President Y. G. Chen
University of Nanking
Chengtu
Szechuan, China

INDEXED

Dear President Chen:

Last fall I wrote you about some of the efforts which are being made to secure contributions of books for the libraries of the China Colleges. The enclosed report will explain the situation as I see it.

I have been given the liberty of following this matter through as far as I can. Up to the present time my principal efforts have been in the way of getting in touch with various individuals and groups which have been attempting to work in this field. I hope that the Associated Boards may be able to make specific appeals to certain interested foundations for cash grants to purchase the needed books. That seems to be almost the only way out at present. America, at last, is being flooded by urgent appeals for help to Europe.

You will doubtless be interested to know what America is going to do about an embargo on Japan. We wish we knew ourselves. It is obvious that the overwhelming majority of the American people favor an embargo. However, there is a conservative element in power in Washington which feels that both China and the United States can be served better by holding an embargo over Japan's head as a threat to compel the Japanese government to get out of China.

Recently returned travelers from China are giving a glowing account of the contribution being made by the University of Nanking to the maintenance of Chinese strength. We are all tremendously proud of the University.

With best wishes,

Cordially yours,

Oliver J. Caldwell

OJCFcs
Enc.

0564

2
1
0
3
5
7
5

學 大 陵 金 京 南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

26th January, 1940
Ack. 5/8/40

Dr. B.A. Garside,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK, U. S. A.

Dear Dr. Garside:

I am sending you notes of congratulations to the four members of the Associated Boards who have received decorations from the Chinese government. We wish to have them know that the group in China appreciates very much all the work that they have done in strengthening and building up the Christian institutions. We are sending the letters to you and will appreciate very much if you will see that they are forwarded to the individuals.

In reading over your letter of December 12 I wish to make clear that we are trying at all times to do everything possible to cooperate with the policies and aims of the Associated Boards. We do not intend to make any special appeal to individuals that may be listed in any of your letters, but we wish to appeal to you to keep the interests of the University of Nanking very definitely in mind, especially as we do not have any representative who serves in the same way as has been possible for Yenching University, Lingnan University and, more recently, Ginling College.

After the death of Dr. Williams in 1927 there were several years when nothing was done to build up friends or interests for our institution. One of the major reasons was the lack of any person on our staff who was able to do this type of work and another that we left the promotional activities entirely to our Board at home. During the years it has seemed to me valuable to put more emphasis on the promotional activities in America and I hope under the present arrangement that the individual interests of each institution, and of course in our case particularly the University of Nanking, will receive special consideration. It may be that Mr. Caldwell is a person who will be able to continue this type of work, but it seems to us his activities are rather meager at the present time. With this in mind I have wondered if it would be a good idea for us to arrange to do some cultivation from the field but through the Associated Boards, not making direct appeals for funds but building up a series of letters that would help create interest and we hope would mean some benefit to the institution in later years. I shall appreciate very much hearing

0565

1-26-40

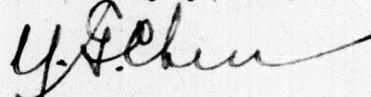
Dr. Garside - 2

from you concerning this suggestion. We have never had in mind appealing to any of the large donors, but rather of building up a fairly large list of friends. Naturally we must have the cooperation of your office and it would be our plan to send material through you.

We are very glad to have the privilege of a visit from Mr. Lobenstine who is spending ten days in Chengtu. I feel sure he will be able to make many contacts and hope he will receive a favorable impression of the work we are trying to do. The fall semester is being completed tomorrow and we are now busy with entrance examinations for the incoming class. There are around seven hundred applicants but we only have facilities to admit about one hundred. I hope this will enable us to choose carefully and improve the standard of our students. You may be interested to know that practically all the winter graduates are already placed in positions, in fact it is impossible to fill the demand for college graduates from the Christian institutions these days.

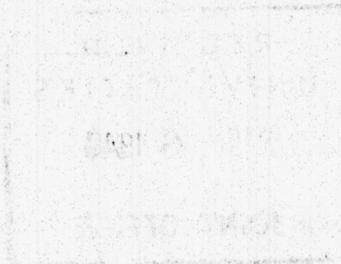
With warm regards,

Sincerely yours,



Y. G. Chen

YGC:MT
Encs.



0566

2
1
0
3
5
7
5

24-40

Dr. Garalde - 2

from you concerning this suggestion. We have never had in mind appealing to any of the large donors, but rather of building up a fairly large list of friends. Naturally we must have the cooperation of your office and it would be our plan to send material through you.

We are very glad to have the privilege of a visit from Mr. Robertson who is spending ten days in Chicago. I feel sure he will be able to make many contacts and hope he will receive a favorable impression of the work we are trying to do. The fall semester is being completed tomorrow and we are now busy with entrance examinations for the incoming class. There are around seven hundred applicants but we only have facilities to admit about one hundred. I hope this will enable us to choose carefully and improve the standard of our students. You may be interested to know that practically all the winter graduates are already placed in positions, in fact it is impossible to fill the demand for college graduates from the Christian institutions these days.

With warm regards,

Sincerely yours,

V. G. Green

YVO:ME
Encs.

RECEIVED
UNIVERSITIES
MAR 6 1940
JOINT OFFICE

2
1
0
3
5
7
5

0567

1

February 1, 1940

President Y. G. Chen
Miss Elsie M. Priest
University of Nanking
Chengtu, Szechwan, CHINA

Dear Friends:

Copies of the minutes of the Finance Committee meeting held January 25th are enclosed herewith for your records and information.

Investments. You will note that we have put to work the proceeds of \$1,087.00 secured from the sale of the Georgia, Carolina and Northern 6% Bonds due in 1934 which were purchased by the trustee of the Hoover Fund.

The Committee and the Treasurer of the Trustees feel that this money is much better protected in a high grade common stock, such as W. T. Grant, than in a defunct railroad bond, such as the Georgia, Carolina and Northern. There is some chance of appreciation, and W. T. Grant last year paid \$2.15 per share.

Agreeable to the vote, we have purchased thirty shares of this stock. If you so desire we can add dividends to the principal and acquire more stock from time to time.

The W. T. Grant Company is one of the outstanding chain store merchandising companies in America -- their units earning a higher percentage of profit than the F. W. Woolworth Company units. We own large blocks of it in the Yenching account.

Report on 2348 Seventh Avenue. The report on this property is self-explanatory. This is the outstanding headache of our entire financial responsibility, and while it does no good, there is not a time when I step into the place or look at it that I do not wonder at the sanity of those who recommend such a proposition. We are doing the best we possibly can with it.

Exchange for 1938-39. In a Clipper letter we have already notified you of the action of the Finance Committee, but briefly the Committee is allowing the Founders portion to remain on the field.

Dormitory Fund Held in America. I have written to Miss Priest on this problem, but presented it to the Finance Committee for further consideration, and with two treasurers present at the meeting, together with one of the original Founders of the University, I received such an emphatic "no" that I was glad to have them modify it as it stands in "F-1087." No Boards are sending money out to China at the present time, unless it is to be used immediately.

Report of the Treasurer for 1938-39. This calls for two recommendations which were approved and the funds alluded to in (b) were deposited to your account last October.

0568

President Chen
Miss Priest

- 2 -

2/1/40

Auditors' Report for 1938-39. This was simply a formal matter.

Report on Famine Funds for 1938-39. The Committee was gratified with the report on Famine Funds and voted action "F-1091." There was rather a strong sentiment that the whole study of Famine Funds should be reopened for further consideration on the grounds that the principal should be considered as an endowment fund rather than on the basis of an additional source from which current revenue could be deducted.

It is our understanding that the action under which the Famine Funds are now operating was by no means unanimous and that there is some question as to the advisability of continuing to draw on the principal. However, none of this discussion was allowed to get into the minutes, but the Assistant Treasurer was requested to informally bring the matter to the attention of the field.

Anticipated Income for 1940-41. We have already written you on this subject by Clipper mail and trust the letter reached you without delay.

Very truly yours,

C. A. EVANS

CAE/B
ENC.

Via "President Monroe" - 2/1/40

0569

VIA CHINA CLIPPER

Also copy sent by regular mail

President Y. G. Chen
University of Nanking
Chengtou, Szechuan, China

Dear Dr. Chen:

We have had a considerable talk with Mr. Paul J. Flynn, who wishes to enroll as an undergraduate in the University of Nanking. His application is attached hereto.

You will note in this application that he is not looking for either a teaching position or scholarship, but has sufficient funds to pay his way. He is interested in taking an additional year to those he has had in this country, and at the same time being able to avail himself of the experience of living in and going to school in a Chinese university. He has just had a physical examination by the Commercial Airplane Organization and has passed it without difficulty, which indicates that he is in good shape physically for anything that may come up.

Mr. Flynn is anxious to have as early a report on this application as possible, so that he may make his plans for the summer and arrive in time for the opening of school. He tells me that he will be glad to help out in any way he can in tutoring or filling in in emergencies, if his training can be of any use. This does not mean that he is in any way financially dependent upon such help, but only that he will be glad to be of use if the occasion arises.

We will appreciate knowing your reactions on this application as soon as it is convenient for you to advise us.

Sincerely yours,

Assistant Secretary

JIP:VW
Enc.

University of Nanking
150 Fifth Avenue
New York City

February 5, 1940

ACK
3/2/40

2

0

3

5

7

5

0570

February 13, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

We have recently heard that the people in Chengtu have not received copies of the program which was given in connection with the Annual Dinner last June. We are sending you herewith a copy of the program, which includes "Citation for Gallantry."

Copies of these were supposed to have been sent to you shortly after the dinner was held. As these may have been sent by second-class mail, it is quite possible that they went astray and never reached you.

I hope that this copy will be of interest to you and make up for our not having gotten one through to you earlier.

Sincerely yours,

Secretary

JIP:VN
Enc.

0571

學大陵金京南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

Oct. 4-4-40
JJP

5th March, 1940

INDEXED

Mr. Joseph I. Parker,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

Dear Mr. Parker:

Your letter of February 5, enclosing the application of Mr. Paul Joseph Flynn to enter the University of Nanking, has been received. We have considered this application carefully in the Administration Committee and have come to the conclusion that it is impossible for us to admit Mr. Flynn under present conditions.

In the first place, the majority of our classes are now given in the Chinese language and we doubt very much if he would be able to take a full year's work with us in English. The second consideration is living quarters. I am sure you know that we have been obliged to put our students into very crowded quarters in Chengtu. We have built temporary buildings, some of them with thatched roofs, and each room has eight students in it. The students run their own dining hall and with the present cost of living it is very difficult for them to provide anything but the very plainest food. If we were in Nanking it would not be difficult to arrange for Mr. Flynn to live with one of the Western staff members, but in Chengtu it is a great problem for our staff are living in as crowded quarters as the students. In other words we feel that the obstacles in having an American student on the campus in Chengtu are very great.

Several years ago both Yenching University and Lingnan University had the system of exchange students, and while most likely Lingnan is unable to consider such a plan at present, possibly Yenching University could accept this student.

We feel that it would be very wise for you to warn Mr. Flynn that it is not easy to secure work in tutoring or other types of work at the present time. I mention this because there has been on the campus a young man who has found it very difficult to get work and has been much worried as he cannot make an adequate living here. Unless any American has financial backing or is connected with some organization that will guarantee his support we strongly advise that he should not leave for China at the present time. Naturally the cost of living has advanced very seriously and is continuing to advance all the time.

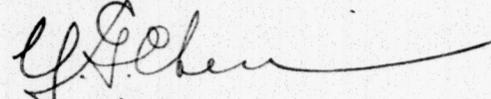
0572

3-5-40

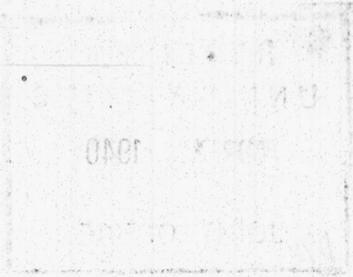
Mr. Parker - 2

I hope Mr. Flynn will not be too much disappointed and feel sure if we were on our own campus that it would be possible to make a different decision.

Sincerely yours,


Y.G. Chen

YGC:MT



2
1
0
3
5
7
5

0573

8-5-40

Mr. Parker - 8

I hope Mr. Flynn will not be too much disappointed
and feel sure if we were on our own campus that it would be
possible to make a different decision.

Sincerely yours,

[Handwritten signature]
Y. E. Chen

RECEIVED
UNIVERSITIES
APR 7 1940
JOINT OFFICE

TM:GDY

2
1
0
3
5
7
5

0574

See - 3/22/40 for Y. S. Chen

學 大 陵 金 京 南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

INDEXED

Ack.
4/13/40
JJP

8th March, 1940

Dr. B.A. Garside,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

Dear Dr. Garside:

During the year we have exchanged several letters concerning the possibility of sending one or two of our promising staff members abroad for study this next year. We have been rather slow in making our decision as the men who are most promising are the most needed on our own staff. After careful consideration we have decided to make plans so that it will be possible to release two staff members by next summer if we find it is possible for them to receive a fellowship or a grant in aid to enable them to study abroad.

The first choice is Mr. Chu Yong-chang. *Mr. Chu* graduated from the University in 1933, having majored in Political Science with a minor in Sociology. At the present time there are more students majoring in Political Science and Economics than in any other department and we feel it is very important to strengthen our teaching staff. Mr. Chu wishes to study Public Administration, including Local Government, with a second preference in Applied Sociology. If this new project with the Chinese Industrial Cooperatives is developed we feel there will be a great demand for men who are trained in Applied Sociology, so either field will meet a great need on our staff. Ever since his graduation Mr. Chu has been a member of our administrative staff and has done an outstanding piece of work. He has always been very cooperative and we consider him one of our most promising younger staff members. We have hesitated to recommend him merely for selfish reasons, as we do not see how it will be possible to manage without his help. On the other hand we realize he is the type of man that we need for the future development of the institution and we will hope to find someone to replace him in his present work.

Our second choice is Mr. Han Yong-sen who graduated in 1932. He majored in History and minored in Political Science. In 1936 he joined our Department of History and has been teaching Western History since that time. Mr. Han is interested in studying the scientific approach to Chinese History. You probably know very little has been done in that field and we are anxious to have a man who is particularly trained to develop our whole study in the historical side of Chinese culture.

0575

2
1
0
3
5
7
5

3-8-40

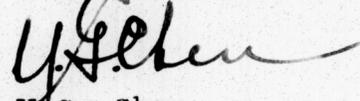
Dr. Garside - 2

I am ready to recommend Mr. Han for study abroad and am rather anxious that he should devote part of his time in studying Archaeology possibly in Harvard University. We would hope that this study could be linked up with the Harvard-Yenching Institute, under the care and direction of Dr. Elisseeff. In developing our research program under the Institute of Chinese Cultural Studies we feel the need for a man who has this particular training, and after careful consideration we are ready to recommend Mr. Han for this position.

Will you kindly let me know whether you need a more formal application in making a decision for granting fellowships from the funds that you hold in the Associated Boards? We shall be very glad to furnish any information that is required and hope it may be possible to grant at least one fellowship this year. When you write please tell me how much this fellowship will cover and whether it will be sufficient to meet the entire cost or if either the staff member or the institution must find additional money for travel and other expenses. We realize the present high exchange makes it very difficult for students to plan to go abroad and we have not encouraged any of our staff members to try to do so at the present time. However, in planning for the future it seems to us valuable to have some of the younger staff members receive training at this time and we are ready to invest some money in this plan providing we can have help from fellowships or special funds. I have no hesitation in recommending either one of these young men as I feel they will make a very fine contribution to the institution after they have received advanced training.

With best wishes,

Sincerely yours,


Y.G. Chen

YGC:MT

0576

2
1
0
3
5
7
5

REC'D
UNIVERSITIES
APR 8 1940
MUSEUM OFFICE

Dr. Garabed... I am ready... anxious that he should devote part of his time in studying... Archaeology possibly in Harvard University... We would hope that this study could be set up with the Harvard-Yenching Institute... under the general direction of Dr. Eliassoff. In developing our research program under the Institute of Chinese Cultural Studies we feel the need for a man who has this particular training, and after careful consideration we are ready to recommend Mr. Han for this position.

Will you kindly let me know whether you need a more formal application in making a decision for granting fellowships from the funds that you hold in the Associated Boards? We shall be very glad to furnish any information that is required and hope it may be possible to grant at least one fellowship this year. When you write please tell me how much this fellowship will cover and whether it will be sufficient to meet the entire cost or if either the staff member or the institution must find additional money for travel and other expenses. We realize the present high exchange makes it very difficult for students to plan to go abroad and we have not encouraged any of our staff members to try to do so at the present time. However, in planning for the future it seems to us valuable to have some of the younger staff members receive training at this time and we are ready to invest some money in this plan providing we can have help from fellowships or special funds. I have no hesitation in recommending either one of these young men as I feel they will make a very fine contribution to the institution after they have received advanced training.

With best wishes,

Sincerely yours,

W. G. Chen
W. G. Chen

WGC:MT

7750

2
1
0
E
5
7
5

University of Nanking,
Chengtu, Szechuen, China.
March 11, 1940.

Dr. B. A. Garside,
Mr. C. A. Evans,
Board of Founders, University of Nanking,
New York City.

W.A. CAFE
4/8/40

Dear Dr. Garside and Mr. Evans:

On March 8th we held a meeting of our Emergency Executive Committee of the Board of Directors to consider the proposed budget for 1940-1941 as the main item of business. You will find enclosed a copy of the minutes of this meeting. This is the first draft and has not been edited but we are sending it at once as the main actions will be necessary as you plan for the annual meeting of the Board of Founders. In a later mail the usual mimeographed copies will be sent for your files.

Budget for 1940-1941: We are enclosing a complete copy of the budget as it was prepared for the committee. You will note there is an anticipated shortage of C\$65,666 00. The administration committee spent a good deal of time going over the details of this budget in an attempt to keep the shortage as low as possible. It may be possible to have some funds left over from the year 1939-1940 to carry forward to meet this amount, but of course it is too early to count on this being true.

You will note there is an item of C\$29,000 00 entered as contingent on page 10. This must cover the necessary subsidies and increases for staff due to the present low value of the dollar and consequent high cost of living. This was figured carefully in accordance with conditions at the present time but we may have to make changes next fall. There have been no additional staff members budgeted - we expect to manage the work with the present staff without any difficulty.

We wish to call to your attention that this budget as presented is an effort to show the complete picture of the work being done by the University throughout the many parts of China. All the records are kept in Chengtu so we have this office as the central office for all the stations and branches. We wish to call to your attention action No. EE110 of the minutes of the Emergency Executive Committee.

Special needs for 1940-1941: The budget was figured as the minimum needs to meet the regular program, but there are needs that we feel must be met to maintain our standard of work. Will you please refer to action EE111 which gives the list of the special needs for next year? An attempt has been made to list the items in order of importance, and the amount required to balance the budget becomes the first need. We have given the cost of transportation of freight as the next need as we have around fifty cases in Hongkong waiting to be brought in when the road is open. We shall give a special word about the hospital but I am sure you will agree with us that this is a most important need. Also the middle school needs help these days and the group in Nanking asked for a contingent fund of 5,000 00 to meet the extraordinary needs there. As we had not given any department contingent funds in the regular budget we felt this must be placed in the subsequent list of needs. Items 6 to 9 seem self-explanatory and will be most welcome. Item 10 refers to provision for travel under action EE117. In attempting to bring the shortage to as low a figure as possible, we reduced the items requested for supplies and books and if possible would like to restore them ~~for~~

0578

3-11-40

in part, with special grants. The cost of all types of local supplies and commodities has increased making it almost impossible to keep expenses within a reasonable amount. The last item is requested from the group in Nanking. Although every year we have included a modest item for maintenance of buildings and to cover the most pressing repairs, there is a general deterioration especially in the residences. Naturally this item of 22,000. will not meet the entire need as we have 67 residences in addition to all the academic buildings, but it will be a start and we shall hope to maintain an amount each year until the buildings are again in normal condition. Until we were sure of the immediate needs, we have not felt it was possible to request this money but we hope you will see the importance of keeping the buildings in good condition, ready for the staff when the day comes that we may return to our own campus.

The total of the special needs is C\$239,160 00 and if we estimate that exchange will be about 12:1 next year, it will amount to US\$19,930 50. Please note we have followed the advice sent to us from Mr. Evans and have already included in the budget US\$11,000 00 as anticipated gifts or grants, so this brings the total request for special funds to US\$30,930 50.

Subsidy for staff: May we mention briefly that it is necessary to give aid to our staff members at this time, and we gave a modest subsidy for the fall semester. Action E112 is approval of a subsidy for the spring semester. Although there is only C\$6,000 00 provided in the budget for this subsidy, the generous action of the Board of Founders in granting the full gain in exchange for 1938-1939 has made possible increasing this amount to C\$12,000. Other institutions on the campus are proposing a larger subsidy that we had anticipated and it is important to keep all salaries on a fairly equal basis.

University Hospital: The report from the University Hospital gives a gloomy picture as regards finances. A recent letter from Dr. Daniels states, "I am utterly discouraged to find we are running a deficit of about C\$8,000 00 per month." You will note we have included C\$76,000 00 as the third item in the list of needs. This is the amount requested from Nanking and we hope there may be some way of securing it to keep the hospital open. We have given them as much from our funds as seems possible, but there are so many needs in every department that it is difficult to do more than hope for a special grant to meet this shortage. Immediately after Nanking was taken by the Japanese there were many gifts for the hospital, but the interest has moved westward these days - and the relief funds are now being used for the hospitals who are caring for the wounded or air raid victims in other parts of China. The hundreds of thousands in Nanking are merely poor civilians who have no particular claim on relief funds given to aid the wounded. It is a great need and we would dislike very much to be forced to close or even curtail the work the hospital is doing - it is the only center for that whole city.

Furlough for Dr. and Mrs. Thomson; Dr. and Mrs. Thomson are due for a regular furlough this summer, Mrs. Thomson having left China already. Will you take the usual action and present the request to the Presbyterian Board for the return to the University of Dr. and Mrs. Thomson upon the completion of their furlough. Dr. Thomson is now our senior mission staff member and we are very anxious to have him continue in his regular work in the Department of Chemistry.

Conference Chengtu and Nanking: For some time we have felt it was important to have a conference of the group in Nanking with some of us in Chengtu in order that we may face together some of the problems for the future. As the

0579

3-11-40

alls are carefully censored into Nanking at times, we hesitate to write frankly or fully especially to Dr. Bates, who has been very active and is viewed with some suspicion by the powers these days. It is not clear yet whether someone will go from Chengtu or if Dr. Bates will come to Chengtu - we are planning for the trip for one person - but we believe ~~it~~ will mean that Dr. Bates will visit Chengtu sometime during the spring.

Famine Funds: The minutes of the Finance Committee held January 25th, 1940 in New York arrived a few hours before our meeting and it seemed important enough to bring the matter to the attention of the committee. If you will take time to review the original documents and the agreements at the time the trust funds were given to the University of Nanking, we feel sure you will find that the policy of the donors - or the trustees representing them - was to use both principal and interest whenever necessary to carry out the program in agricultural work. At no time have we attempted to change our original policy and if you will review the reports for the past ten years, you will know that the field authorities have been most careful to maintain the purpose of the original grant.

It seems to us impossible to fix any endowment figure at this time. We are working under abnormal conditions. Exchange is causing difficulties in making any plans, and it would seem short-sighted to fix any amount as the endowment figure when the value of the Chinese dollar was at its present level. The work of the College of Agriculture continues as usual. We are encouraged to find that nearly every station scattered through North China is able to continue their work. We have not lost any of our experiments and mass production is aiding thousands of farmers. It is not the time to curtail this work. Instead we are opening new stations particularly throughout the west and northwest - we must send you more adequate reports of this work.

Please do not take any action fixing an amount that remains endowment for these funds. You may be assured that the field authorities will be careful in using the money. This year we are asking to have C\$ 214,427 00 from the trust funds, either interest or principal. Most likely this will come only from the interest and no part of the principal need be taken. We cannot tell at this date for we shall not know the average of exchange for next year, but following our usual policy any left over funds will be returned to you.

We hope we have given you sufficient information to enable you to plan for next year. We appreciate very much all the help that has been given to the field during these years, and assure you that we believe we are making a contribution to the whole program in China today. The demand for our graduates continues to be great, and we are urged to take in more students. Consequently you will see we have increased our enrolment this semester, and every effort is being made to find sufficient classrooms to continue the work. This is the most pressing need and since the fire that destroyed one of the main buildings on the campus, it has been even more acute.

More than ever before the work of the University of Nanking, even although it is scattered over a good part of the country, is outstanding in China. It is encouraging to have the confidence of many government agencies who are urging us to assist them in new projects for development of the country.

With best wishes for the meeting of the Board of Founders and the Associated Boards,

Sincerely yours,

Y. G. Chen Y. G. Chen, President

Elsie M. Priest Elsie M. Priest, Treasurer

學大陵金京南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

ack 4/22/40
ogc

March 15, 1940.

Mr. Oliver J. Caldwell,
Associated Boards for China Colleges,
New York City.

Dear Mr. Caldwell:

During the past few weeks we have been preparing a sketch showing the work of the University, calling it "A third year in Exile" and enclose a copy for your use. You will see we have taken as examples three outstanding projects that are being conducted by the University and hope this will give a fair picture of the work we are endeavoring to accomplish.

You will find some pictures that may be of value to you in making use of this material. We shall try to secure some further photographs especially of the project on wool weaving and cooperatives and send to you by later mail but decided not to hold this whole material any longer.

We have prepared this material for the friends of the institution and hope that you will see it is reproduced and sent to any of the donors or prospective donors. This is the first claim on any material sent from our office, but if there are parts of it that can be of value to the whole general program you are at liberty to turn it over to the ones interested. Mr. Parker may want to use some of this material.

A copy of the minutes of the recent meeting of the Emergency Executive Committee has been sent to the office in New York, and you may be interested in the enrolment figures given for the spring semester.

Just as soon as we can complete it, we shall prepare another article showing the work that is being done in all the agricultural stations and hope to have pictures of this work. It may be late spring before this can be completed.

Please let me hear from you concerning the reception of this article and give us any advice you may have about preparation of material of this kind. We realize it is difficult to secure material but we shall try to keep a definite amount under preparation all the time from this date.

I hope your family continues to be well and your work is keeping you busy these days. With warm regards,

Sincerely yours,

Y. G. Chen
Y. G. Chen.

On page 5 I crossed out one sentence for at last the set is released and enroute to Chungking.

0582

UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGDEU, BEICHWAN, CHINA

March 18, 1940

Mr. Oliver J. Caldwell,
Associated Boards for China Colleges,
New York City.

Dear Mr. Caldwell:

During the past few weeks we have been preparing a sketch showing the work of the University, calling it "A third year in exile" and enclose a copy for you. You will see we have taken as examples three outstanding projects that are being conducted by the University and here this will give a fair picture of the work we are endeavoring to accomplish.

You will find some pictures that may be of value to you in making use of this material. We shall try to secure some further photographs especially of the project on wool rearing and cooperatives and send to you by later mail if decided not to hold this whole material any longer.

We have ordered this material for the friends of the Institution and hope that you will see it is reproduced and sent to any of the honors or prospective honors. This is the first claim on any material sent from our office, but it is a part of it that is of value to the whole school, and you are at liberty to turn it over to the ones interested. Mr. Parker may want to use some of this material.

A copy of the minutes of the recent meeting of the Emergency Executive Committee has been sent to the office in New York, and you may be interested in the enclosed figures given for the spring semester.

Just as soon as we can complete it, we shall prepare another article showing the work that is being done in all the experimental stations and hope to have pictures of this work. It may be late coming before this can be completed.

Please let me hear from you concerning the reception of this article and give us any advice you may have about preparation of material of this kind. We realize it is difficult to secure material but we shall try to keep a definite amount under preparation all the time from this date.

I hope you continue to be well and your work is keeping you with warm regards,

Sincerely yours,

[Handwritten Signature]
W. G. Chen.



[Handwritten note at bottom of page]

3850

2
1
0
3
5
7
5

1 copy by clipper
with enc.

Duplicate

學大陵金京南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENG TU, SZECHWAN, CHINA

March 22, 1940.

Dr. B. A. Garside,
Associated Boards for China Colleges,
New York City.

Dear Dr. Garside:

On March 8th we sent you a letter concerning our recommendation for staff members who are eligible for a fellowship for study abroad. Just after we sent the letter we received the blanks and letter from Mr. Parker concerning the possibility of securing fellowship aid from Columbia University.

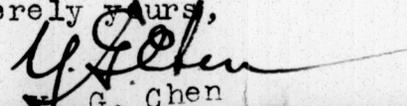
After careful consideration with the two men, Mr. Chu Yong-chang and Mr. Han Yong-sen, we are enclosing two blanks which they have filled out. We are also enclosing a copy of their transcript together with the necessary information of their work since graduation.

We are still anxious to have Mr. Chu considered as our first choice, both as regards scholarship and ability. He graduated with honors, and was elected to the Phi Tao Phi Society when he graduated. (As you may know this society in China corresponds to Phi Beta Kappa abroad). We hope Mr. Chu may secure an opportunity for study as we feel he is one of our most promising young men.

In the case of Mr. Han - we hope that the Harvard-Yenching Institute may be able to help him in some way especially in view of the close connection of his subject with our Institute of Chinese Cultural Studies, and if Columbia University can only consider one fellowship we would prefer to have it be given to Mr. Chu, hoping that Mr. Han would have a chance to go to Harvard University under other auspices.

Will you let me know exactly what is covered by a fellowship from Columbia University? Neither Mr. Chu or Mr. Han have any personal funds and as they both have families to support, we must be sure the fellowship grants are sufficient to meet the entire cost of their study, travel, etc. I am afraid we cannot help very much with our field funds. Probably you are aware that for the past few years we have had very few of our staff members studying in America, and we feel we must begin and strengthen the faculty by sending some of the younger men abroad at this time.

We will appreciate anything you can do for us and hope to hear that it has been possible to grant these two men fellowships that will enable them to go abroad this year.

Sincerely yours,

Y. G. Chen

0584

2
1
3
5
7
5

copy by clipper = original by air - later only.
Original of blanks and transcript by clipper

NOTE: Transcript filed under Han

ack.
4/12/40
gdp

March 22, 1940.

Dr. B. A. Garside,
Associated Boards for China Colleges,
New York City.

Dear Dr. Garside:

On March 8th we sent you a letter concerning our recommendation for staff members who are eligible for a fellowship for study abroad. Just after we sent the letter we received the blanks and letter from Mr. Parker concerning the possibility of securing fellowship aid from Columbia University.

After careful consideration with the two men, Mr. Chu Yong-chang and Mr. Han Yong-sen, we are enclosing two blanks which they have filled out. We are also enclosing a copy of their transcript together with the necessary information of their work since graduation.

We are still anxious to have Mr. Chu considered as our first choice, both as regards scholarship and ability. He graduated with honors, and was elected to the Phi Tao Phi Society when he graduated. (As you may know this society in China corresponds to Phi Beta Kappa abroad). We hope Mr. Chu may secure an opportunity for study as we feel he is one of our most promising young men.

In the case of Mr. Han - we hope that the Harvard-Yenching Institute may be able to help him in some way especially in view of the close connection of his subject with our Institute of Chinese Cultural Studies, and if Columbia University can only consider one fellowship we would prefer to have it be given to Mr. Chu, hoping that Mr. Han would have a chance to go to Harvard University under other auspices.

Will you let me know exactly what is covered by a fellowship from Columbia University? Neither Mr. Chu or Mr. Han have any personal funds and as they both have families to support, we must be sure the fellowship grants are sufficient to meet the entire cost of their study, travel, etc. I am afraid we cannot help very much with our field funds. Probably you are aware that for the past few years we have had very few of our staff members studying in America, and we feel we must begin and strengthen the faculty by sending some of the younger men abroad at this time.

We will appreciate anything you can do for us and hope to hear that it has been possible to grant these two men fellowships that will enable them to go abroad this year.

Sincerely yours,

Y. S. Chen

000

0586

2
1
0
3
5
7
5

Transcript filed under Han

Journal of Chinese and American Studies

March 22, 1940

Dr. S. A. Garfield,
Associated Boards for China Colleges,
New York City.

Dear Dr. Garfield:

On March 8th we sent you a letter concerning
our recommendation for staff members who are eligible for a
fellowship for study abroad. Just after we sent the letter
we received the plans and letter from Mr. Parker concerning
the possibility of securing Fellowship aid from Columbia University.

After careful consideration with the two men, Mr. Chu Yung-
chang and Mr. Han Yung-sen, we are enclosing two plans which
they have filled out. We are also enclosing a copy of their
transcript together with the necessary information of their work
since graduation.

We are still anxious to have Mr. Chu considered as our first
choice, both as regards scholarship and ability. He graduated
with honors, and was elected to the Phi Tao Phi Society when he
graduated. (As you may know this society in China corresponds to
Phi Kappa Phi in America). We hope Mr. Chu may secure an opportunity
for study as we feel he is one of our most promising young men.

In the case of Mr. Han - we hope that the Harvard-Yenching
Institute may be able to help him in some way especially in view
of the close connection of his subject with our Institute of
Chinese Cultural Studies, and if Columbia University can only
consider one fellowship we would prefer to have it be given to
Mr. Chu, hoping that Mr. Han would have a chance to go to Harvard
University under other auspices.

Will you let me know exactly what is covered by a fellowship
from Columbia University? Neither Mr. Chu or Mr. Han have any
personal funds and as they both have families to support, we must
be sure the fellowship grants are sufficient to meet the entire
cost of their study, travel, etc. I am afraid we cannot help
very much with our field funds. Probably you are aware that for
the past few years we have had very few of our staff members
studying in America, and we feel we must begin and strengthen the
faculty by sending some of the younger men abroad at this time.

We appreciate anything you can do for us and hope to
hear from you as soon as possible to grant these two men fellowships
that will enable them to go abroad this year.

Sincerely yours,

W. J. ...

RECEIVED
UNIVERSITY OF
MAY 11 1940

7850

2
1
0
3
5
7
5

288
4/10/40

INDEXED

April 1, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

We are enclosing herewith the blanks for the report which is to be made out for the New York State Education Department. There are three copies of the statistical blank, and three of the financial.

In filling these out, one copy of each blank should be retained by your office, and two copies of each blank returned to our office. We will undertake to see that the office of the State Education Department in Albany gets their copy. Since they hold us responsible, we ask that you send the reports to us for delivery.

We will take this opportunity to again remind you of the very great importance of this report, since it has to do with the incorporation of the University. Heretofore, we have had difficulty in getting these reports returned promptly. If we do not get them into the hands of the office in Albany during September, they will immediately be after us to know why. We, therefore, ask your careful cooperation in getting the reports to us as promptly as possible.

Sincerely yours,

Secretary

JIP:VW
Enc. 6

0588

2

0

3

5

7

5

INDEXED

April 4, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

Thank you very much for your letter of March 5 in reference to the application of Mr. Paul J. Flynn to become a student at the University of Nanking. Your decision in this case is not only understandable but quite correct, and we are in full agreement with you. I have talked to Mr. Flynn, and he sees the reasons for your decision. While he is disappointed at not being able to come to Chengtu, he has accepted the situation very nicely.

I now have another question regarding correspondence we have had with a man who is very much interested in the Cooperative Movement in China. He apparently is a man of unusual qualifications and desires to be of service in the development of cooperative ideas. He has asked us whether there is any opportunity in connection with the universities in China of his serving on the faculties in any relation to cooperative enterprises. Since any opportunity of this kind must necessarily be in connection with the work in Free China, I am sending the query on to you.

This is a rather unusual request, coming from a rather unusual person. Therefore, I think the situation is worth exploring because of its unique aspects. *After looking over the enclosed notes about Dr. Tinglum, I will be glad to know whether you think there is any opportunity for him in China in connection with either the University of Nanking or elsewhere.

Thanking you for helping us with information at this point, I am

Sincerely yours,

Secretary

JIP:VW
Enc. 3

P. S. Also enclosed is a photograph of Dr. Tinglum.

* We would not make any detailed investigation of Dr. Tinglum unless there is some reason to think that he might be used in China. In that case the usual procedure of application and reference investigation would be followed.

J.I.P.

*Via S.S. "Pres. Coolidge"
from San Francisco, Cal.*

0589

over
Dr. Ottar Tinglum, 839 East Minor Street, Appleton, Wis.

Born in Norway, February 28, 1893; came to the U. S. A. April, 1927; American citizen since 1932; married and four children.

Education: Grade school, folk-high school, military academy and college in Norway.

Seven semesters of graduate study at the University of Cologne, Germany. Major: Sociology.

Minors: Economics and Psychology.

Ph. D. in Sociology, June 1923.

Two summer terms of social research work at the State University of Iowa.

Teaching Experience:

Two years of teaching German and Norwegian in high school in Norway.

From 1928 to 1932 professor of Sociology and Norwegian at Luther College, Decorah, Iowa.

From 1932 to 1936 president of Decorah College for Women and teaching Sociology and German at Luther College.

1936-37 teaching Sociology at Luther College.

From 1938 and at present educational director for the Midland Co-operatives in Minnesota and Wisconsin.

Publications:

Numerous contributions to newspapers and magazines in the German, Norwegian and English languages. These contributions deal in the main with social, economic and educational problems.

Present Work:

I am at present working as educational director for a group of more than 200 cooperatives in Minnesota and Wisconsin called the Midland Cooperatives. My work consists mainly in conducting group meetings in which the principles and practices of cooperation are discussed, giving help and advice to board of directors of cooperatives, instructing and supervising the work of local educational fieldmen, and developing educational material for the use of co-op study clubs.

0590

COPY

Office of the President.

LUTHER COLLEGE
Decorah, Iowa

March 16, 1932

TO WHOM IT MAY CONCERN:

Dr. Ottar Tinglum received his Ph. D. degree from Cologne University, Germany, with Sociology as his major and Economics and Psychology as his minors. He has been very successful as a teacher at Luther College, and I am very loath to see him discontinue his connection with the institution. He has aroused the interest of his students to an unusual degree, and has been successful quite beyond the ordinary. Our Board of Education, however, feels that we cannot maintain a faculty member for this department alone, and in other departments where he could be of assistance, we have other men who are regarded as entitled to precedence. In my opinion, the institution that gets Dr. Tinglum for the chair of Sociology is very fortunate. In case there should not be sufficient work for him in the field of Sociology alone, he can assist in the instruction of Psychology, and would also do good work as an instructor in German. Sociology, however, is his speciality. Dr. Tinglum has a slight accent, but this I do not regard as serious. I once had a professor in English Philology at one of our state universities, whose accent was far more pronounced than that of Dr. Tinglum. He has a good command of the English language.

Dr. Tinglum is a gentleman and a scholar and a splendid teacher. His character is above reproach. He is very easy to get along with and he is very willing to cooperate with his superiors and associates. I esteem him highly and am genuinely sorry that he is to leave Luther College. A man with his qualifications for college work is not found every day. I recommend him for your favorable consideration if you have need of a man in his field. He is 39 years old and has a wife and four children.

Sincerely yours,

(signed) Oscar L. Olson

OLO:FT

0591

over

150 Fifth Avenue
New York, N. Y.
April 8, 1940

President Y. G. Chen ✓
Miss Elsie M. Priest
University of Nanking
Chengtu, Szechwan, CHINA

Dear Friends:

I am hurrying to get into this morning's mail an acknowledgment of your letter of March 11th. This covers the Nanking budget, and we also have the Ginling budget in your letter of March 12th, of which studies are being made at the present time. The same is true of the Nanking budget, but we have gone further in our analysis and can make some observations:

First, permit me to congratulate you, while at the same time thank you on getting these budgets out promptly, and into our hands so that the proper committees can give adequate consideration. Realizing full well the problems involved on such a task, which in your case has been multiplied, we are all the more appreciative of what has been accomplished.

Insofar as we can see at the present time we will have to use an exchange rate of around 5 to 1 to give any adequate parallel comparisons in all of the budgets. This brings me to the point of saying something which I have had in mind for some time, and which I am passing on for your consideration. It is relative to that portion of your field budget which you anticipate will be spent in U. S. dollars in America. Yenching University has been basing their figures both on U. S. dollars and local currency. After these American expenditures are deducted from the Governors' appropriations, the balance is then available for exchange into local currency. This gives a much different result than when the whole amount is transferred into local currency, as it has the appearance of a larger gain in exchange.

We are, however, setting up these budgets on as equitable a basis as possible.

The special needs have been tabulated and we have also noted the Special Subsidy for the Staff.

I do not think there will be much difficulty in continuing the use of total gain on exchange, and I am raising the question as to your attitude toward continuing the policy of a certain amount gained in exchange reverting to the Board of Founders. The budget as approved on May 5, 1939 appropriated the sum of US\$40,025.00 aside from special gifts and emergency askings. Taking this action, the Founders protected their budget by the setting aside of \$11,000.00, thereby giving to the field the balance of \$29,025.00.

We have been going through the formality of voting on gain in exchange, but, under these actions, is it necessary to do this? Probably it might be advisable to restudy the whole situation and have a new understanding.

0592

President Y. G. Chen
Miss Elsie M. Priest

- 2 -

4/8/40

The University Hospital, of course, cannot be expected to pay its way under prevailing conditions. What the answer will be, we do not know. It is fortunate, however, the exchange situation is favorable at the present time. How far this will help, is another question.

We note what you say regarding the request for the return of Dr. and Mrs. Thomson, and someone here in the office will present this matter to our Board and have the request forwarded to the Presbyterian Board.

Surely such a conference as you allude to will be of great benefit as we trust the one from Cheeloo has benefitted that institution.

We note what you say regarding the Famine Funds situation and this will be reported at the next meeting of the Finance Committee. In the past, of course, we have left the matter entirely in the hands of the field cooperating as suggestions have been made. You on the field, of course, will know best what the budget calls for, and we still depend upon you for giving us the proper information.

We are grateful for the minutes of the Executive Committee which were enclosed with this letter, and which will be given further study before the Board meeting.

In every way possible we are endeavoring to build up a larger constituency here in America for the continuing support of these Colleges.

May the Lord bless you in your efforts.

Very truly yours,

C. A. EVANS

CAE/B

Via China Clipper - 4/8/40

cc via "PRESIDENT HAYES" - 4/8/40

0593

ASSOCIATED BOARDS
FOR
CHRISTIAN COLLEGES IN CHINA

INDEXED

150 Fifth Avenue
New York, N.Y.

April 13, 1940

Dr. Y. G. Chen, President
University of Nanking
Chengtou, Szechwan
China

Dear Dr. Chen:

We have received your letters of March 8th and March 22nd in reference to scholarships for Mr. Chu and Mr. Han. Both of these cases will have to be handled specially, as the information has been received here too late for them to go through regular channels. We are taking up both cases with Columbia University. However, I am of the opinion that consideration will probably only be given for one of the two. We will hope that something can be done through the Columbia University scholarships, since our own funds are so very limited.

The special scholarship fund which we have attempted to raise this year is a very small amount in relation to the requests which have come in. It will therefore be quite impossible for us to ask for any help from this source for more than one person from each university, and even then the amount would have to be of a limited size.

Just as soon as we can get some reply from Columbia, we will let you know what the results are.

In years to come we will hope that candidates for scholarships can make their applications at least one year in advance so that we will have ample time to clear all details. As soon as our annual meeting has passed upon the reports of committees, we will be sending more information about the rules and regulations for the handling of faculty fellowships. Unless we establish some well worked out processes, we will be in danger of getting into serious difficulty.

Sincerely yours,

JIP.A

Secretary.

0594

April 22, 1940

President Y. G. Chen
University of Nanking
Chengtu, Szechwan, China

Dear President Chen:

Thank you very much for your letter of March 15th with the enclosed sketch, "A Third Year in Exile". I am having this report mimeographed, and will send it in its entirety to the Board of Trustees and perhaps other more important friends of the University. It is my intention to cut it down somewhat and print it with the photographs, which have not yet arrived, and use it in a general appeal to our entire mailing list.

This material which you sent me will be extremely helpful. I have felt all along that the program of the University of Nanking is particularly interesting and dramatic. Because I am so convinced myself of the unique importance of the University, I find it easy to tell other people about its work. I have been handicapped this year, however, by my lack of specific information, which situation is now remedied. I am particularly pleased by your choice of three outstanding achievements of the University for detailed analysis; this would appear to be a very sound approach to our publicity problem.

Last week I called on the Honorable Alanson B. Houghton, of 3003 Massachusetts Avenue, Washington, D. C. Mr. Houghton is a very wealthy and prominent man. He is Chairman of the Corning Glass Company and was for a number of years Ambassador, first, to Germany and then to England. I met Mr. Houghton last year in Washington, and he gave me \$100 for the University of Nanking. Last week he renewed his gift. I feel, however, that he may some day make a much more substantial contribution to the University. If you think it wise, I suggest that you write him to thank him for his interest in our work. I would suggest that later we might approach him for the support of some specific project relating to the work of the College of Agriculture, for a donation as high as \$1,000.

Last night I heard Miss Joy Homer speak on her experiences in West China. She praised highly the Universities in Chengtu and made me feel again a great desire to be with you in these critical times.

I hope you and your family are all in good health.

Very sincerely yours,

OJC:cs

Oliver J. Caldwell

0595

學 大 陵 金 京 南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

Ack.
6/22/40
JJP

7th May, 1940

Dr. B.A. Garside,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

INDEXED

Dear Dr. Garside:

We received a cable from the office a day or two ago, enquiring if Mr. Chu Yong-chang would be interested to accept a fellowship at St. Lawrence University. Yesterday morning we cabled you as follows: "Chuyongchang prefers Columbia if impossible accepts Saint Lawrence." On March 22 we sent you a letter by Clipper mail, enclosing the blanks for the application for a fellowship at Columbia University and strongly recommending Mr. Chu Yong-chang for this fellowship. He prefers the work that is offered at Columbia University and if there is any possibility of having that granted to him this year he will accept that fellowship in preference to the one at St. Lawrence University. This explains the reason why we sent the cable as we did.

The time is rather short to make all the preliminary plans to leave for this fall, so we shall appreciate hearing from you immediately on receipt of this letter concerning the final decision for Mr. Chu. We have no catalog of St. Lawrence University on the campus and all we have been able to find out about it is the fact that it is a small school in upper New York State, with around five hundred students.

We sent two blanks, one for Mr. Chu and one for Mr. Han and naturally both men are very anxious to know whether there is any opportunity for them to go abroad this summer. When you reply about Mr. Chu please send us word about the decision for Mr. Han. With the present fall in the value of the Chinese dollar it becomes a serious matter to plan for travel expenses.

Months ago word was received that the clergy blanks had been posted to the field, but until this date they have not reached us. We have two men who are being sent abroad under the Rockefeller Foundation Fellowships and we are very anxious to have these blanks. Will you kindly rush to us four western clergy application blanks and three eastern certificates, sending them air from Hongkong.

With best wishes,

Sincerely yours,

Y.G. Chen
Y.G. Chen

YGC:MT

Sent
by ROC
6/22/40

0596

2
1
0
3
5
7
5

南京金銀大學
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGDU, Szechwan, China

7th May, 1940

RECEIVED
UNIVERSITIES
JUN 10 1940
JOINT OFFICE

Dr. S.A. Garbidge,
Associated Boards for China,
180 Fifth Avenue,
New York City, U.S.A.
Dear Dr. Garbidge:

We received a cable from the office a day or two ago, enquiring if Mr. Chu Yung-chang would be interested to accept a fellowship at St. Lawrence University. Yesterday morning we called you as follows: "Chuyongchang prefers Columbia if possible. On March 22 we sent you a letter by Clippel mail, enclosing the blank for the application form a fellowship at Columbia University and strongly recommending Mr. Chu Yung-chang for this fellowship. He prefers the work that is offered at Columbia University and if there is any possibility of having that granted to him this year he will accept that fellowship in preference to the one at St. Lawrence University. This explains the reason why we sent the cable as we did.

plans to leave for this fall, so we shall arrange to hear from you immediately on receipt of this letter concerning the final decision for Mr. Chu. We have no other of Mr. Lawrence University on the campus and all we have been able to find out about it is the fact that it is a small school in upper New York State, with around five hundred students.

We sent two blanks, one for Mr. Chu and one for Mr. Han and naturally both men are very anxious to know whether there is any opportunity for them to go abroad this summer. When you reply about Mr. Chu please send us word about the decision for Mr. Han. With the present fall in the value of the Chinese dollar it becomes a serious matter to plan for travel expenses.

Months ago word was received that the clergy blanks had been posted to the field, but until this date they have not reached us. We have two men who are being sent abroad under the Rockefeller Foundation Fellowships and we are very anxious to have these blanks. Will you kindly write to us four western clergy application blanks and three eastern certificates, sending them air from London.

With best wishes,

Sincerely yours,
[Signature]
W. S. Owen

7950

2
1
0
E
5
7
5

2
1
0
3
5
7
5

May 8, 1940

President Y. G. Chen
University of Nanking
Chengtu, Szechuan, China

Dear Dr. Chen,

During the last five or six weeks I have been away from my desk most of the time, and as a result a great deal of unanswered correspondence has piled up. In the pile are your letters of January 18 and January 26. While I am slow in acknowledging these communications, I believe that all the matters in them have been taken care of at the proper time.

We have read with interest the minutes of the December 15 meeting of the Emergency Executive Committee, particularly the very fine report which you presented at that meeting. The material has been used in preparation for the Annual Meeting of the Founders, which will be held next week, and such items as require special attention will be brought up at that time.

A number of the financial matters referred to in these minutes were dealt with by the Finance Committee of the Nanking Board of Founders at its meeting on January 25. These minutes, together with the covering letter addressed to you and to Miss Priest, were forwarded to the field on February 1. Other items were taken up by the larger meeting of the Nanking Board of Founders held on Friday, February 16.

We have read with interest the description of the plans for "A Rural Industrial Cooperative Institute" which you attach to your letter of January 18. I understand unofficially that this proposal has been given consideration by the Rockefeller Foundation, and I am sure that Dr. Lobentz has done what he could to urge that the Foundation provide support for it. But whether the Foundation will find it to be in line with their general policy for China to give support to this work seems to be still undecided. Certainly this is a very vital piece of constructive service, and we earnestly hope that in some way support can be found for it.

With your letter of January 26 you sent notes of congratulation to the four men who received decorations from the Chinese Government. These have been forwarded to the recipients, and all four of them deeply appreciate your thoughtfulness in writing.

We have been very happy to get the thoughts and suggestions in your letters of November 10 and January 26 with regard to the importance of developing greater interest and support here in America among the constituency of the University of Nanking. There is no question that this work is needed, and we are all united in our desire to work together on it. Just now the principal question is, "What is the best way to proceed, and what are the objectives that should be emphasized?" Every person of whom we can find any record whatever who has ever taken any interest in the University of Nanking, or whose interest we can enlist, is now being cultivated by the

0598

Dr. Chen

2.

May 8, 1940

Nanking Board of Founders, and in the name of the University of Nanking (not of the Associated Boards). Mr. Caldwell has been giving a substantial amount of time to this work, and the rest of us have been helping as we were able to do. There is of course much more that could be done if time and resources permitted. One difficulty we have had has been that of getting adequate illustrative material from the field. Mr. Caldwell is corresponding on this aspect of the matter, so I will not go into details.

Of course all of our friends in China will realize that the past two or three years have not been a good time for beginning any large scale promotional efforts here in America. The war in the Far East has caused all of our American friends to feel somewhat uncertain as to the future, and as a result have been disinclined to make capital gifts for endowment or permanent buildings, or to put bequests into their wills. We have stressed the emergency campaigns we have been conducting, not only because the Colleges urgently needed these funds to keep going year by year, but also because this seemed the only feasible way to retain and strengthen the interest and support of our American friends in this period of crisis. In a few cases where some endowment fund had already been started, we have been able to carry it through to completion. But if we had started any new drives of this kind, the probabilities are that we would not only have failed to reach our objective, but would have caused rather serious criticism and discouragement among our constituents.

Just how long this situation will continue depends upon military developments in the Far East, and also upon the developments of the war in Europe. It seems now that the year just ahead of us may be the hardest year for raising money that our Associated Boards has ever faced. But we will keep pushing ahead as vigorously as we can, getting such funds as we can, trying to keep all of our old friendships, and seeking constantly to establish new contacts and to build new friendships. To do this, we need your cooperation through keeping us supplied with plenty of illustrative and informational material and in other special ways that we will communicate to you from time to time.

Very cordially yours,

B A GARSIDE

BAG:MS

0599

學 大 陵 金 京 南
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
CHENGTU, SZECHWAN, CHINA

ack. 6/19/40
JJP

INDEXED

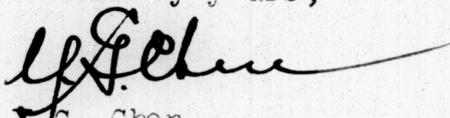
16th May, 1940

Mr. Joseph I. Parker,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

Dear Mr. Parker:

I have received your letter of April 4 enclosing papers concerning Dr. Ottar Tinglum. We have no place on our faculty for Dr. Tinglum, but I have discussed the matter with the representatives of the Chinese Industrial Cooperatives to see if they could use him in their organization. You probably know that most of the personnel of the Chinese Industrial Cooperatives is contributed by some organization and they do not have sufficient money to support a man of this type. If some organization in America wishes to send him out as a contribution to the Chinese Industrial Cooperatives I am sure they would be glad of his help, but they say quite frankly that they much prefer a man who has had some experience in China and knows the Chinese language.

We have mentioned this possibility to one or two people connected with the cooperative movement and it is quite possible that you will hear from them directly.

Sincerely yours,

Y. G. Chen

YGC:MT

0600

2
1
0
3
5
7
5

南京金銀大學
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

RECEIVED
UNIVERSITIES
JUN 14 1940
PAYMENT OFFICE

Faint, mostly illegible text, likely a letter or official communication, possibly containing names and dates.

[Handwritten signature]

2
1
0
3
5
7
5

0601

2
1
0
3
5
7
5

May 25, 1940

President Y. G. Chen
University of Nanking
Chengtu, Szechwan, China

Dear President Chen:

At a recent meeting of the Committee on Promotion of the Board of Founders, a fund of \$300 was set aside for the securing of both motion and still pictures in West China which should produce rich returns during the coming promotional campaign.

May I suggest that Dr. Fern be asked to take charge of this enterprise. Dr. Fern's pictures have been well received in this country, and are probably the best photographs which have come out of Chengtu. He seems to be the man best qualified to direct such work, and would no doubt be able to secure assistance from other members of the staff. Of course, Dr. Fern is already overburdened with his regular duties. We do not expect from him any undue share of his time and energies, but we do hope that he will be able to give us the benefit of his photographic and literary skill.

Dean Wei and his technical experts of the Department of Visual Education might be willing to go over with Dr. Fern the various moving pictures they now have on hand depicting the activities of the University. Pictures of rural work, exploration in Sikang, beautiful scenery, life on the campus, dormitory scenes, work in classrooms and outdoors, are just a few of the types of pictures we need. It is possible that Dean Wei's staff might be able to prepare a reel especially for us, but we should also like to have copies of as many existing reels as might seem to be desirable.

Still photographs are also very much in demand. Some of the photographs we have received from various staff members have been most helpful, but we need a large variety from which to choose, in order to meet specific needs. It might be desirable to announce a contest, with prizes to be awarded next September for the best photographs taken by University of Nanking students this summer. Then there might be another prize for pictures taken during the autumn term. In this way the photographic ability of our students might be put to good account. I remember that some of our boys were quite expert with the camera.

I have just sent to the printer a pictorial brochure to be used as a basis for a new mail appeal this spring, and also to be used in our work next autumn. The war in Europe has begun to affect our friends in this country, and it is of utmost importance in our promotional program that we present to our donors and prospects a graphic record of what is being done by the University in China. It may be even harder to secure the funds required by the University next year than it has been in the recent past.

0602

The information and the pictures which we have received from the University this spring have been of great value, and already are beginning to affect our receipts.

I hope you have a restful and invigorating summer with your family.

Sincerely yours,

Oliver J. Caldwell

OJC:es

0603

2
1
0
3
5
7
5

Sent via China Clipper

University of Nanking
150 Fifth Avenue
New York City

INDEXED

May 27, 1940

President Y. G. Chen
University of Nanking
Chengtou, Szechuan, China

Dear President Chen:

I am writing in reference to the application which you presented for Mr. Chu Yong-chang.

As soon as we had received this application from you, we raised the question of securing help for Mr. Chu at Columbia. The situation at Columbia has not developed as rapidly as we hoped, and the proposed plan on which they are working will still take some time before it is ready for operation. We are hoping to get something quite helpful from this, but we cannot rush the committee at Columbia which is working on it.

For this reason, we cabled you about the possibility of the fellowship at St. Lawrence University. This seemed to be the best possibility of an immediate arrangement for next year. Since the matter has been taken up, there has been a change in the administrative leadership at St. Lawrence, which we do not believe will affect the plans that are being made relating to Mr. Chu. However, we have not yet had final word from the Dean as to the offer being passed by their board, and we cannot tell you that Mr. Chu should come ahead to America until we know that such action has been taken. We should get word on this within a few days.

What I want to do now is to have a clear understanding with you that the only opportunity which we can offer Mr. Chu will be the one at St. Lawrence University, if and when their board approves the arrangement. In order to handle this as quickly as possible when we do get word, I will send you a cable which will say that either the St. Lawrence fellowship is available or is not available. You will then be able to immediately make plans according to whether Mr. Chu is to come this summer or not.

In the handling of these scholarship matters this year, it has been very unfortunate that we have not had information at an early enough date to adequately present the cases in the number of schools at the time when their regular consideration of scholarship grants is being made. In some colleges, this consideration comes as early as December. We are, therefore, trying to get all applications for the year 1941-42 in hand by November 1, 1940. If it turns out that the St. Lawrence University offer does not materialize, we hope to get something for Mr. Chu and Mr. Han for the year 1941-42. I cannot see how any other arrangement can be made since we have had such a short time in which to try to make arrangements.

In any case, we will let you know by cable and suggest what can be done for Mr. Chu. For Mr. Han, we have been unable to make any arrangements, but we hope that you will let us try to find something for him for the following year.

Sincerely yours,

Assistant Secretary

JIP:VW

0604

Copy to Miss Priest - Via S.S. "Pres. Coolidge"
from San Francisco, Calif.

May 28, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

We are enclosing herewith the minutes of the Committee on Promotion of the Board of Founders of the University of Nanking of April 29, and the minutes of the Annual Meeting of the Board of Founders of May 14. We are hoping that these will reach you before the beginning of the new fiscal year, and that you will have these in hand as the new year starts.

In the Annual Minutes, I would like to call particular attention to the items under "Budget for 1940-41." You will note under action BF-1112 the various items which the Board of Founders will provide for the coming year. At the present time, no detailed remarks need to be made. Under item BF-1113 is a reference to the special amounts which are to be secured in the Sustaining Fund campaign. The Executive Committee of the Associated Boards has not, as yet, had opportunity to complete their study of these figures and the amounts they will be able to undertake are, therefore, still to be determined. You will receive further information on this matter as soon as they have been able to deal with it. Actions BF-1115 and BF-1116 refer to the completion of certain details in relation to the budget which have yet to be handled by the Executive Committee. Further details regarding such items will be sent to you as soon as the Executive Committee has had opportunity to meet.

Mr. Evans will be writing to you a bit later more in detail regarding the above items.

Action BF-1117 is one in which the Board of Founders is making a request to the Associated Boards. It is uncertain that the Associated Boards will find it possible to meet the request. In any case, no expectations on this point should be entertained until word is received from the Associated Boards.

Under vote BF-1118, you will note the action taken regarding the return of Dr. and Mrs. Claude Thomson. This is being taken up with the Presbyterian Board in accordance with the action of the Board of Founders.

In connection with vote BF-1119, you will find some more details in the enclosed minutes of the Committee on Promotion. The action taken by the Founders is in support of actions P-1105 and P-1106. You will have received, or will be receiving, from Mr. Caldwell letters regarding this subject.

Not the least of the matters voted upon by the Board is that referred to in minute BF-1124. It is the desire of the Board of Founders that an official letter go forward to you and your colleagues, expressing their very great appreciation of the fine work which is being carried on in the field. They wish to assure you of not only their great interest, but also their determination to assist you in carrying on in every way possible.

Sincerely yours,

JIP:VW -Via S.S. "Pres. Monroe"
from San Francisco. Cal.

Assistant Secretary

0605

June 10, 1940

President Y. G. Chen
University of Nanking
Chengtu
Szechwan, China

Dear President Chen:

The enclosed pamphlet has just come off the press. It is designed for a specific purpose:- to serve as an introduction to the University to people who either know very little or nothing about the work being done in West China and in Nanking. Therefore the emphasis is on the pictures, and not on the text.

This pamphlet has been sent, together with a letter of appeal signed by Bishop Ward, to 1700 prospects who have never given to the University. It has also been sent to several hundred other friends, many of whom have given in varying amounts in the past.

We hope to use this document next fall until we are able to produce something more up to date.

I should like to thank you for making available the material upon which this pamphlet was based. I trust that the University will secure many gifts through this effort.

Very sincerely yours,

Oliver J. Caldwell

OJC:cs
Enc.

0606

2

1

0

3

5

7

5

Copy to Miss Priest

June 11, 1940

President Y. G. Chen
c/o American Express Co.
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

Attached hereto are the minutes of the Annual Meeting of the Associated Boards. No attempt will be made at this time to go into great detail regarding these minutes, particularly as some of the references to the Executive Committee call for action by that group in order to complete the instructions of the Annual Meeting. However, I would like to call your attention to the followings:-

On page 4, you will note reference to a report on the Colleges by Dr. Cressy. The Executive Committee is making further study of this report. The document itself is quite bulky, and we are uncertain just how it will fare in second-class mail to China. We have, therefore, suggested to Dr. Cressy that he take a sufficient supply of these copies with him when he returns to Shanghai and see that they get into your hands as soon as possible thereafter.

On page 5, you will note the report of the Committee on Christian Character, Staff and Curriculum. As this has been referred to the Executive Committee, such items in it as concern the field will be forwarded to you upon completion of their action.

On page 9 is the report of the Committee on Correlation under action AB-1093. We recommend this to your attention, particularly in reference to the items mentioned in the report.

Actions AB-1094 and AB-1095 are being considered by the Executive Committee shortly, and if anything can be done in connection with these actions, you will be advised as soon as consideration has been given.

Under the report of the Committee on Finance, you will note action AB-1090 to recommend certain procedure regarding the Sustaining Fund for the coming year. The working out of the details in connection with this action is now in the hands of a special committee. The effect of this on your program will be discussed as soon as the Executive Committee has taken action.

We trust that these minutes will reach you in good order. Also enclosed are the minutes of the Executive Committee of May 3 which preceded the Annual Meeting. There is nothing particular in these minutes which need discussion in this letter.

Sincerely yours,

JIP:VW
Enc. 2

Secretary

Via S.S. "Pres. Taft"
from San Francisco, Calif.

0607

over

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

150 Fifth Avenue
New York City

Via Clipper

June 10, 1940

President Y. G. Chen
University of Nanking
Chengtu, Szechuan
China

Dear Dr. Chen:

Several times during the past year we have had occasion to write concerning the various reports that need to be made out and sent to America. In one of my letters, I promised to remind you of these again at the time when the reports should be prepared. I am listing hereunder in separate paragraphs the items required. All of these are required fairly early in the Fall and since the China mails are so uncertain, we wish to request you to have these reports prepared immediately upon the closing of the books as of June 30, 1940. This will insure their reaching us in time for use and for delivery to the persons concerned, so that no complications will arise.

1. Report to the Harvard-Yenching Institute. This report is required by the Harvard-Yenching Institute to be in hand in ample time before their Fall meeting in order to prepare it for presentation. We have had difficulty in getting reports from some of the Colleges in time for this meeting, and this last year we have had two cases of the postponement of payment of the grants as a result of this delay. May we urge you to send this report in ahead of time so that there will be no danger of repetition of this situation in the case of any of our Colleges,

2. Report regarding Special Rockefeller Foundation Grants. In connection with the Sustaining Fund grants for the year 1939-40, there was designated by the Rockefeller Foundation the sum of \$10,000 for the University of Nanking. This grant was made with the understanding that a full report would be given as to how this money was applied during the year. We should have immediately a report on this amount, so that we may compile the proper information for the Rockefeller Foundation. No appeal for funds for 1940-41 can be made until this report is completed.

3. Report to the State Department of Education at Albany, New York. Sometime ago we sent the blanks for the report to the Regents of the University of the State of New York. There were two blanks furnished - statistical and financial. Two copies of each one of these reports should be sent to our office, so that we may file one copy and forward one to Albany. This report is also due early in the Fall and should be prepared immediately.

4. Statistics for Annual Report of the Associated Boards. We have mentioned at various times the information required for the Annual Report of the Associated Boards. In the past we have had considerable difficulty because of the lateness with which this information comes in, and this has greatly handicapped us in the use of our Annual Report. We should have the material in hand so as to begin the preparation of our report not later than the first of September. In our general letter dated March 5, we attached a form asking for certain

0608

President Y. G. Chen

-2-

June 10, 1940

information for our statistics. We are attaching another copy of this form, so that you may have it at hand to fill in and return to us as promptly as possible. If this information can be secured from each one of the Colleges, it will enable us to make a much more complete and accurate Annual Report than has hitherto been possible.

We earnestly request your careful attention to the items listed above concerning these various reports. None of these reports should reach us later than the last week in September if we are to use them properly. As mentioned above, the uncertainty of the China mails makes it important to allow plenty of time for the reports to reach us.

I am Thanking you for your cooperation in the preparation of these reports,

Sincerely yours,

Secretary

JIP:D
Enc.

0609

2
1
0
3
5
7
5

Via S.S. "Pres. Adams"
from San Francisco, Calif.

June 17, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

In a recent letter to you we suggested that a letter would be forthcoming, giving information about the handling of faculty scholarships for the year 1941-42. There has been opportunity to see some indication of what might be available for next year, and it now appears that the amount of money which can be included in the Sustaining Fund for this coming year will still be the very limited amount which was included this last year. This means that we will not be able to give help on many of the applications which will be sent in. However, we do want to continue to work at this problem, with the hope of getting it so organized that as means develop which will enable us to take care of more applicants, we will have the plan operating in an efficient way. Perhaps during this next year, we can get at least our plans worked out.

One of the greatest difficulties this past year has been the time element, particularly in reference to the presentation of cases to different schools in time for proper consideration. We are, therefore, asking that all applications be sent to us in time to reach the New York office not later than November 1, 1940. There are no doubt applications which were made for the fall of 1940 on which we have not been able to help. Will you please repeat the applications for any such persons whom you wish considered for beginning work in the fall of 1941?

There are a number of details yet to be worked out by our committee, and this will be done early in the fall. In the meantime, the most important factor is the one of getting the applications, together with full information, into our hands so that we may begin our investigation of possibilities in November. Another important item is this matter of complete information. Every application should be accompanied by a transcript of grades, showing the courses taken and the grades received for college work taken to date. Any college in America considering an applicant requires this information, and it is useless for us to present a case without this record. Our committee, of course, will want to know the prospective plan for each person. This should include the length of time which the candidate expects to spend in America studying, as well as some indication of what your institution expects to do for him or her in the way of assistance on the expenses.

Attached hereto is a part of the Report of the Committee on Christian Character, Staff and Curriculum, which deals with the sub-committee handling scholarships. This gives the background of the discussions to date. You will note a number of things which indicate the way in which this committee is approaching the problem. Each section of the report deals with some particular problem connected with scholarships, and the problem of making them effective. It is hoped that you will give this report careful attention, and in making applications for help in the year 1941-42, that you will give careful consideration to the tentative plans suggested therein.

I must again express to you our regret at not being able to enlarge this fund for the coming year. The funds available will only help a few. It is hoped that by keeping this small beginning alive and working, it will develop into somethings much larger in the coming years.

Sincerely yours,

JIP:VN
Enc.

Secretary

0610

June 19, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Chen:

I wish to acknowledge your letters of May 16, one regarding Dr. Ottar Tinglum, and the other giving the material for Mr. Bruno Lasker. Thank you very much indeed for your very fine cooperation in these two matters.

I am sending the material on to Mr. Lasker, concerning the studies which are being conducted at the University of Nanking.

I am also writing to Dr. Tinglum and giving him the information which you have sent.

Sincerely yours,

Assistant Secretary

JIP:VW

Via S.S. "Pres. Adams"
from San Francisco, Cal.

0611

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

June 21, 1940

To the Presidents of
the China Colleges

Dear Friends:

Owing to the volume of work concerning the holding of the annual meetings in May, we did not get a general letter written to the field at the regular time. Since the last general letter, there have been a great many things happening. The Annual Meeting of the Associated Boards has been held, as well as a number of the annual meetings of the individual boards. I will make no attempt to discuss particular items dealt with at the meetings, since you will have received the minutes and covering letters concerning them.

The week beginning May 13 was a very busy one for every one connected with the China Colleges. Monday, the 13th, and Tuesday morning, the 14th, were set aside for the Associated Boards meeting. We were very fortunate in having with us Dr. Joseph Beech, Chancellor of West China Union University, who had recently returned to America. Every one was greatly interested in the honors which he had received from the Chinese Government. It was our further good fortune to have Bishop Ralph Ward present, who had just completed a trip to China which had taken him into a large number of the locations where our Colleges are working. Two of our own board members from America had been in China during the year. These members, Dr. E.C. Lobenstine and Dr. L. S. Ruland, were able to give us first-hand and fresh information concerning the situation on the field. On Monday evening we had the friends of the Colleges together for dinner, and Dr. Beech and Bishop Ward spoke of their recent experiences in China.

At the present time, we are all busy trying to get the Sustaining Fund for the current year completed. The process of getting the remaining amounts necessary to reach the goal is proving to be quite difficult. The chart has been crawling up gradually towards the final mark, but we are not yet sure that June 30 will see the \$250,000 reached. Recent happenings in Europe are, of course making it more difficult to raise money in America, since so many new appeals of an emergency nature are being presented every day. The Executive Committee has been wrestling with the problem of plans

0612

To the Presidents of
the China Colleges

-2-

June 21, 1940

for next year, and will meet again this week to set a final figure for our 1940-41 Fund. We are having to approach the coming year with a greater amount of faith than has been required in previous years. No one knows what the effect of the war in Europe will be upon life in America, and whatever the results, our work for the China Colleges will undoubtedly be involved in those things which affect the life of the nation. We are going ahead, planning definitely on a Sustaining Fund campaign, with the belief that we cannot fail in supporting the great need of the Colleges.

Attached hereto are the two most recent bulletins of the progress of the 1939-40 campaign. These give more detailed information as to what has been happening.

The staff in New York will be working through the summer, each one taking a bit of vacation as the schedule allows. Mr. Garside is going to be active in the Pacific Seminar, which will be held at Silver Bay in July, and will be in the office a good part of the remaining summer. The rest of us are dividing up the time during the summer in such a way that some one of us will always be available for the handling of the regular business which should be looked after.

As this school year comes to a close, we want to again thank you for your fine cooperation during the year, and to assure you that we are looking forward to another school year of even greater accomplishment in the Colleges in China.

Sincerely yours,

Joseph J. Parker
Secretary

JIP:D
Enc. - Progress Bulletins Nos. 14 and 15

0613

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

150 Fifth Avenue
New York, N.Y.

Via China Clipper

June 22, 1940

President Y. G. Chen
University of Nanking
Chengtou, Szechuan, China

INDEXED

Dear Dr. Chen:

We are sending you today a cablegram, reading as follows:-

"IMPOSSIBLE SECURE SAINT LAWRENCE SCHOLARSHIP CHUYONGCHANG."

We are very sorry indeed that our efforts to secure this scholarship for Mr. Chu had failed. This seemed to be our only hope of securing the necessary assistance to bring him to America this year. It is apparent from the letter that we had received from the University that the European war situation has caused them to reach this decision. If we had been able to get the matter before them a month earlier, the proposal probably would have been completed and arrangements made, but the rapid developments in Europe came right in the midst of their considerations and has resulted in their deciding not to attempt any further scholarship grants for the year 1940-41. This does not mean that the matter is closed for the year 1941-42, and we will continue negotiations in more than one direction to see if we can secure the necessary help for the following year.

I have already written you about Mr. Han. Here again we will continue trying to find scholarship aid for him, also for the year 1941-42.

It is difficult for me to express our regret at not being able to bring these applications to a more fruitful conclusion for this next year. Conditions here at the present time are very uncertain. Everybody is wondering what will happen next in Europe, and the general effect is for every one to hold off in action or decision until things are more certain. This, of course, cripples our efforts for such special things as scholarships.

We are sending, under separate cover, the clergy blanks which you have urgently asked for in your letter of May 7. These are being sent to Hongkong, to be sent by air mail from there.

Sincerely yours,

Secretary

JIP:VW

0614

2
1
0
3
5
7
5

See the
Nanking
Directors

UNIVERSITY OF NANKING
Office of the President
Chengtu Szechwan

ack. 8/14/40
JJP

INDEXED

27th June, 1940

Dr. B.A. Garside,
Associated Boards for China Colleges,
150 Fifth Avenue,
NEW YORK CITY, U. S. A.

Dear Dr. Garside:

Thank you for your letter of May 8 which reached me recently. On June 10 we held a meeting of the Emergency Executive Committee of the Board of Directors and I am enclosing a copy of the minutes for your information and files. There are a few points which I wish to call to your attention.

1. Furlough for Dr. and Mrs. Wilson Will you please note action EE 122 and EE 123 which concern the furlough of Dr. and Mrs. Robert O. Wilson. We are approving of this early furlough for Dr. Wilson because of his health. The reports from the P.U.M.C. are rather encouraging but it seems advisable for him to secure an early rest to avoid any serious nervous breakdown. This family will sail in August and will send the usual reports to your office. We are advancing them US\$750 for travel.

The second action is a recommendation to the Board of Founders to send the Wilsons back to the University Hospital after the completion of a regular furlough, providing all medical examinations are satisfactory. We shall leave it in your hands to see that the proper medical examinations are taken and are satisfactory to the examining physician of the Board of Founders before the Wilsons are allowed to return. I am sure Dr. Wilson will cooperate in every way but it will be necessary for you to call the matter to his attention.

2. The Nanking Program Action EE 124 relates to the program for the work that is being done on the campus in Nanking. As you probably know Dr. Bates was with us for a few weeks and went over most carefully all the work that is being done both in Nanking and Chengtu. We could not approve the complete program until we had word from the Associated Boards concerning the plans for next year. You may know that we have been providing \$5000 for the schools that are being conducted on the campus in Nanking and we have planned to increase this amount to \$10,000 from our field funds. If we have assurance from the Board of Founders or the Associated Boards that it is most probable that we may expect additional funds next year, we are ready to authorize the Nanking Committee to proceed with the entire program, making an additional grant of \$4,500. You will understand how important it is for us to have word as early as possible.

0615

3. Fire Insurance I believe the actions concerning the fire insurance on the property are self-explanatory. You will note we have taken action to change the policy from Chinese dollars to United States currency and have asked for the company to be changed to an American one. Although the final policies have not been received as yet we have taken steps to have them written in Shanghai and expect to hear within a few days that this has been done.

4. Scholarship for Chu Yong-chang It was a keen disappointment to Mr. Chu to receive the cable from the office stating that the fellowship at Saint Lawrence University had been cancelled. He was ready to go and had his reservations and plans to start within a short time. May we request that you make a very special effort to secure a fellowship for Mr. Chu. We have sent all his papers and hope there may be no question about having him receive an adequate fellowship to permit him to study in America next year.

A few weeks ago Miss Priest sent Mr. Evans application for a clergy certificate for Mr. Chu. It was understood that if the scholarship was not granted this application would be cancelled, but we call it to your attention at this time.

5. Subsidy and salary increases We are now attempting to figure some way to increase the salaries of our staff to meet the high cost of living in a small measure. We shall continue the subsidy of \$15.00 a month to every person through the month of August, but have not yet fixed the rate for the next academic year. It will require from \$50,000 to \$80,000 to take care of this additional cost of living for the staff next year, but even the modest increase we feel we can make is far below the amount that will be needed for our staff members.

6. Furlough of Dr. Thomson Dr. Thomson left yesterday for furlough and will be located near New York next year. We feel sure he can give you information of conditions on the campus and work that is being done. I know Dr. Thomson will be very glad to be called upon at any time.

7. Baccalaureate and Commencement We are enclosing a brief account of the joint Baccalaureate and Commencement that was held on Sunday and Monday. I hope it may prove of interest to you, not only as it concerned the University of Nanking but for all the institutions.

With warm personal regards,

RECEIVED
UNIVERSITIES
AUG 2 1940

Sincerely yours,

Y. G. Chen
Y. G. Chen

YGC:MT
Encs. JOINT OFFICE

3. Fire Insurance I believe the actions concerning the fire insurance on the property are self-explanatory. You will note we have taken action to change the policy from Chinese dollars to United States currency and have asked for the company to be changed to an American one. Although the final policies have not been received as yet we have taken steps to have them written in Shanghai and expect to hear within a few days that this has been done.

4. Scholarship for Chu Yong-chang It was a keen disappointment to Mr. Chu to receive the cable from the office stating that the fellowship at Saint Lawrence University had been cancelled. He was ready to go and had his reservations and plans to start within a short time. May we request that you make a very special effort to secure a fellowship for Mr. Chu. We have sent all his papers and hope there may be no question about having him receive an adequate fellowship to permit him to study in America next year.

A few weeks ago Miss Priest sent Mr. Evans application for a clergy certificate for Mr. Chu. It was understood that if the scholarship was not granted this application would be cancelled, but we call it to your attention at this time.

5. Subsidy and salary increases We are now attempting to figure some way to increase the salaries of our staff to meet the high cost of living in a small measure. We shall continue the subsidy of \$15.00 a month to every person through the month of August, but have not yet fixed the rate for the next academic year. It will require from \$50,000 to \$80,000 to take care of this additional cost of living for the staff next year, but even the modest increase we feel we can make is far below the amount that will be needed for our staff members.

6. Furlough of Dr. Thomson Dr. Thomson left yesterday for Furlough and will be located near New York next year. We feel sure he can give you information of conditions on the campus and work that is being done. I know Dr. Thomson will be very glad to be called upon at any time.

7. Baccalaureate and Commencement We are enclosing a brief account of the joint Baccalaureate and Commencement that was held on Sunday and Monday. I hope it may prove of interest to you, not only as it concerned the University of Nanking but for all the institutions.

With warm personal regards,

Sincerely yours,

Y. S. Chen
Y. S. Chen

RECEIVED
UNIVERSITIES
AUG 5 1940
Eng. YGC: TM: JOINT OFFICE

BACCALAUREATE AND COMMENCEMENT OF THE ASSOCIATED
CHRISTIAN COLLEGES IN CHENGTU

June 1940

June 23 and 24 were days that made history on the campus of West China Union University. For the first time West China Union University, Cheeloo University, Ginling College and the University of Nanking united together in a joint Baccalaureate service and Commencement exercises. About half-past eight on Sunday morning, June 23, groups of people could be seen converging from all parts of the campus and from the hospitals inside the city walls, towards the Gymnasium Auditorium, where at nine o'clock the Baccalaureate service was to be held. Most people were anxious to be at the auditorium early, for although this building is capable of holding over eight hundred and is the largest assembly hall on the campus, every one was well aware it could not possibly accommodate all the students, faculty and staff of the four institutions who would attend, not to mention the additional friends that might wish to be present.

Inside the white walls of the hall were decorated with delicate branches of bamboo and the platform with ferns, gladiolae and dahlias. Draped on the wall opposite the main entrance the institutional banners formed a vivid splash of color; royal blue and gold, silver and purple, crimson and gold and royal blue and maroon. The sermon was preached by Bishop T.K. Shen of the American Church Mission, Sian, who formerly was in Nanking, and each of the four presidents took part in conducting the service. Special musical items were given by Mrs. Kwan Tze-liang and the student choir of the usual united Sunday morning service.

The next morning, Monday, June 24, joint Commencement Exercises were held at an early hour to avoid interruption by air raid alarms, which have been sounded between 10:30 and 12 o'clock on many mornings this month. Soon after eight o'clock the head of the long procession of students and faculty, which had marched from the Administration Building, reached the entrance of the auditorium, the graduates leading the way. The outstanding feature of this particular commencement procession was that not a single cap or gown could be seen, all the students and most of the faculty were dressed in white. The graduates and faculty members must have rejoiced at escaping the burden of heavy and voluminous gowns on a hot morning, but it was not any consideration of the temperature that had led to the abandonment of the academic costume. When the three guest institutions left their own campuses they had far too much material that was vital in continuing their work to consider taking up precious space with caps and gowns, thus only West China Union University had any in Chengtu. Therefore, it was decided for the sake of uniformity that no one should wear them. However, the graduating students have not been robbed of the opportunity of having their photographs taken in proper garb and the caps and gowns that are here have been thoroughly overworked as different groups and individuals hired them to record this memorable day of their lives. It took many minutes for the procession to file into place and to attempt to find seats for all the people, many of whom stood throughout the ceremony.

0619

President Lincoln Dsang of West China Union University was the first speaker and was followed by the representative of Generalissimo China Kai-shek. Each president gave a short talk before conferring the degrees on their particular graduates and a representative from each group of graduates spoke a few words. The final speaker was one of the guests of honor and an important member of the Szechwan Provincial Government. During the program three items of music were given; a violin solo and songs by the Ginling College choir and a male quartet of Cheeloo University students. Shortly after eleven o'clock the ceremony ended and as the crowd streamed out of the auditorium everyone breathed a sigh of relief that no air raid alarm had disturbed this first joint Commencement. Both occasions were carried out with dignity and simplicity and the extra time and energy required in planning were well worth the resulting sense of achievement and progress made this year through the combined efforts of these four educational institutions, in spite of the difficult conditions in a country at war.

At noon most of the institutions gave dinners for their alumni and new graduates. About two hundred were present at that given by the University of Nanking. A preliminary air raid warning was instrumental in making the occasion brief, but there was no sense of rush and everyone seemed to enjoy themselves. The planes did not come to Chengtu, and we could not but feel deeply grateful that the activities of the enemy had failed to mar the successful close of another year.

GRADUATES

West China Union University

Arts	34	
Science	15	
Medical & Dental	127	
Loan	5	81

Cheeloo University

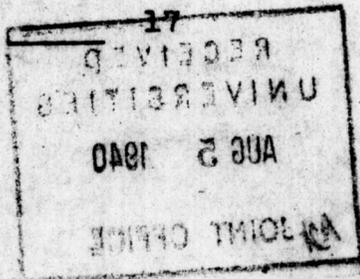
Arts	6	
Science	2	
Medical	15	
		23

Ginling College

Arts	10
Science	4
P.E. Special	2
Loan	1

University of Nanking

Arts	14
Science	26
Agriculture	48
Loan	1
Special Chinese	3
Rural Leaders	
Training School	23
Radio Short	
Course	8
Graduate	1
	124



country at war. educational institutions, in spite of the difficult conditions in progress made this year through the combined efforts of these four in planning were well worth the resulting sense of achievement and out with dignity and simplicity and the extra time and energy required turned this first joint Commencement. Both occasions were carried everyone breathed a sigh of relief that no air raid alarm had disturbed the ceremony ended and as the crowd streamed out of the auditorium quartet of Cheelo University students. Shortly after eleven o'clock given; a violin solo and songs by the Gining College choir and a male Provincial Government. During the program three items of music were one of the guests of honor and an important member of the Speechman from each group of graduates spoke a few words. The final speaker referring the degrees on their particular graduates and a representative aimo China Kai-shek. Each president gave a short talk before commencing the first speaker and was followed by the representative of Generalissimo Lincoln Dsang of West China Union University was

another year. activities of the enemy had failed to war the successful close of some to Chengtu, and we could not feel deeply grateful that the of rush and everyone seemed to enjoy themselves. The plans did not was instrumental in making the occasion brief, but there was no sense given by the University of Nanking. A preliminary air raid warning alumni and new graduates. About two hundred were present at that At noon most of the institutions gave dinners for their

GRADUATES

West China Union University		Cheelo University	
Arts	34	Arts	6
Science	15	Science	2
Medical & Dental	27	Medical	15
Loan	5		
	<u>81</u>		<u>23</u>

Gining College		University of Nanking	
Arts	10	Arts	14
Science	4	Science	26
P.E. Special	2	Agriculture	48
Loan	1	Loan	1
		Special Chinese	3
		Rural Leaders	
		Training School	23
		Radio Short	
		Course	8
		Graduate	1
			<u>124</u>

RECEIVED
UNIVERSITIES
AUG 5 1940
JOINT OFFICE

Copy to: Miss Elsie M. Priest

Via S.S. "Pres. Cleveland"
from San Francisco, Calif.

June 27, 1940

President Y. G. Chen
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

INDEXED

Dear Dr. Chen:

Enclosed are the minutes of the meeting of the Executive Committee of the Associated Boards held on June 21, 1940. May I call your attention to the following items:-

1. Report of the Committee on Special Askings. This Committee had the very difficult task of considering the askings from the various Colleges, both as to the items to cover budget deficits, as well as special emergency askings. The Committee spent considerable time in going over the figures, very carefully and adjusting them to come within the total amount set by the Annual Meeting of the Associated Boards for the Sustaining Fund this coming year. The processes concerned in doing this particular job are always difficult, and the members of the Committee made their recommendations with a great feeling of regret at not being able to give each of the schools the full amount of its askings. At the same time, the Committee was under the pressure of the effects of recent war news from Europe, and plans for the raising of the Sustaining Fund for next year had to be approached with a great deal of faith.

You will note in action E-1104 the amounts allocated divided into two columns. It is hoped that these amounts can be raised and sent to you, but they will only be available if and when secured. You will note under vote E-1105 the arrangements for the distribution and accounting of these amounts. The Executive Committee has made no attempt to limit the authorities on the field in the administration of these amounts from the Sustaining Fund, and no indication is given as to whether they apply to budget deficits or special items. As the amounts allocated become available, it will be left to you to decide what items on the field are the most urgent to which these should be applied.

2. The Associated Boards Budget for 1940-41. This item is handled in America, and we have written to the officials of each college board concerning the items included under vote E-1107. Explanations preceding the vote indicate how the shares were determined.

3. Visit of Board Members to the Field. Under vote E-1108 you will note the action taken regarding the visits of Dr. Ralph Diffendorfer and Dr. L. J. Shafer. Dr. Diffendorfer is a member of the University of Nanking Board, and Dr. Shafer is a member of the Fukien Christian University Board. We do not know yet what their itinerary will be, but they have been asked to visit any of the Colleges which are convenient to their trip as planned. If they succeed in getting to your campus, we hope that you will make use of their visit for strengthening the contacts between our work in America and the work on the field.

Other items in the minutes are self-explanatory.

Sincerely yours,

Secretary

JIP:D
Enc.

0622